

BIOGRAPHY

Cedric Williams Vice President – Capital Delivery Program

Cedric began his career in the gas industry with Southern California Gas in 1989 after four years of service in the United States Marine Corps. While finishing his Engineering degree, he held represented field jobs in Distribution Construction and Instrumentation & Regulation and moved into management in 1996. Over the next 10 years, Cedric took on supervisory and managerial roles in Dispatch, Logistics, Business Planning & Budgets, Project Management, and Operations while completing his MBA in Operations Management. He leveraged these opportunities and his education to become Director of Gas Control, Gas Scheduling and Transmission System Planning in 2009. The following year Cedric took on the role of Regional Director, responsible for Distribution Operations, Customer Services Operations, Resource Management, and Engineering & Planning in a region serving 1.2 million customers with a team of 800 employees. In January of 2014, he became head of Labor Relations at Southern California Gas and its 5000 Union employees.

In July of 2014, Cedric and his family made the decision to move to the East Coast to pursue a promotional opportunity as the Vice President responsible for major capital delivery for the gas business at National Grid in Waltham, Massachusetts. Cedric and his team spent the past three years building National Grid's capability to project manage and construct gas transmission pipeline projects as well as major LNG & CNG related projects. Cedric's team was also responsible for gas contractor performance management and strategy. This organization managed a billion dollar portfolio of projects with an annual capital spend of over \$350M. In 2017, Cedric took on an expanded role as Vice President of the Capital Delivery Program with the goal to improve the processes, capability, and organizational structure for Gas & Electric Major Capital Delivery for National Grid US.